

Central Intelligence Agency  
Washington, D.C. 20505

21 July 1983

Executive Director

NOTE FOR: See Distribution

FROM: EA/ExDir

For your information and comment,  
attached is an agenda for a conference  
which the DCI is holding with [redacted]  
and other Intelligence Community  
program managers. Please provide  
suggestions for additional discussion  
topics or comments to this office by  
1 August.

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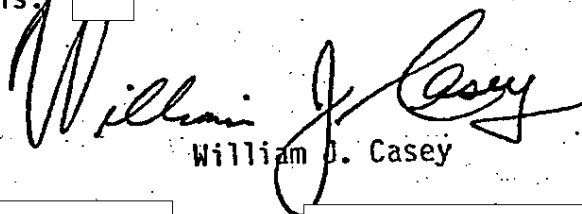
MEMORANDUM FOR: See Distribution

SUBJECT: Invitation to Off-Site Conference

1. As I begin to consider the FY 1985-FY 1989 programmatic issues and other substantive concerns facing the Intelligence Community now and in the near future, I believe that it would be useful to meet with the Community leaders in an informal, off-site setting to exchange ideas on a range of topics. The attached tentative agenda provides a general outline of issues and concerns that I propose we address at a 1 1/2 day session beginning on the evening of 4 August and continuing through 5 August 1983 at the [redacted] [redacted] I should appreciate any ideas which you might have on additional topics or changes to those already listed. [redacted]

2. As you can see from the agenda, it is my intention that we touch on a number of broad issues during the conference, and not limit ourselves to budget concerns. A short presentation will precede the discussion of each item to summarize our current situation and to explain the issues. Also, we have set aside time for an "Open Forum" to pursue other topics of interest which may evolve from our scheduled discussions and to permit Program Managers to raise concerns which may not have been addressed in earlier sessions. [redacted]

3. In keeping with its informal nature, I am limiting our discussion to principals only and asking that staffs stay at home. Administrative details are being handled by [redacted] of the IC Staff, extension [redacted]. Please call for additional details. [redacted]

  
William J. Casey

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## TENTATIVE AGENDA FOR OFF-SITE CONFERENCE

4-5 August 1983

## Setting the Scene

The Fiscal Environment and Prospects for Future Community Growth

- 1985 Capabilities Study identified a number of intelligence shortfalls and required improvements.
- Substantial growth in Community funding and manpower has been realized in the last three years to address these shortfalls.
- Prospects for sustained growth at current rates in FY 1985 and beyond are decreasing. (Congress is beginning to balk at requested manpower increases in FY 1984. The Community will undoubtedly sustain reductions in growth.)
- The questions will increasingly become: How do we maintain the momentum of the past few years and continue to correct identified deficiencies without major increases in resources? How can we better allocate resources to the highest priority topics? What ongoing activities can be reduced to permit redirection of resources?
- Community coordination with respect to congressional issues

## Areas of Substantive Concern

S&T Forecasting

- What investments or policies are required to improve our assessments of foreign scientific advances and better avoid technological surprise?
- What areas in pure science, applied engineering, and military systems are we currently forecasting to be the source of future technological breakthroughs?
- Can techniques for traditional military I&W or prediction of political instability be adapted to the S&T forecasting problem?

Processing and Dissemination

- With the increases in both technical and human source collection projected for the mid-to-late 1980s, are we adequately prepared to process and disseminate the increased volume of information?

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- Where are we least prepared--imagery, SIGINT, or human source? Are problems primarily due to a lack of funds and manpower or to outdated policies and procedures? What steps can be taken to improve processing and dissemination within increasingly tight fiscal constraints?

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- What long-term steps should the Community take to better support U.S. national policy

- Past and current initiatives have been somewhat piecemeal. Are there longer-term investments that we should be making that are specifically tailored to improving intelligence

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#### Strategic Weapons and Treaty Monitoring

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- What additional demands on the Intelligence Community are likely to result from current START, INF, and MBFR proposals? What initiatives should we undertake now to meet these demands?
  - How well are we able to monitor Soviet advances in aspects of strategic weapons not covered by current or proposed treaties? Where are we weakest? How can these weaknesses be corrected?

#### Open Forum

- Other topics of interest.